

PENNICHUCK CORPORATION

BOARD OF DIRECTORS MEETING

Friday, April 24, 2027
Pennichuck Corporation, 25 Walnut Street, Nashua, NH

Estimated Time: 8:00 a.m.

AGENDA

8:00 a.m.– 10 a.m.

1. Approval of Minutes

Resolve: that the drafted minutes of the March 27, 2026 meeting of the Board of Directors are hereby approved.

2. Financial Update – L. Douglas/G. Torres

3. Report of the Audit, Finance and Risk Committee Meetings – April 2 and 23

2025 Audited Consolidated Financial Statements

Resolve: that the Board of Directors hereby affirm the approval by the Audit, Finance and Risk Committee of the 2025 Audited Consolidated Financial Statements of Pennichuck Corporation and its Subsidiaries in the form presented at this meeting and authorize management to release the financial statements for all purposes.

Annual Report to Sole Shareholder

Resolve: that the Board of Directors hereby affirm the approval by the Audit, Finance and Risk Committee of the release of the Annual Report to the Sole Shareholder, substantially in the form presented at this meeting, which such changes as the Chief Executive Officer of the Chief Financial Officer may deem necessary and appropriate.

4. Other Business

5. Business Updates and Comments from CEO

6. Non-Public Session

- Financial or confidential information, pursuant to RSA 91-A:3, II(j)