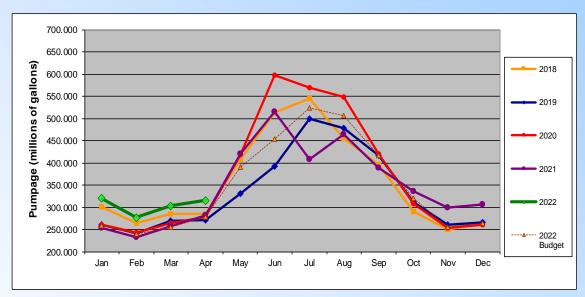
Financial Review Of The Unaudited Results and Usage through April 30, 2022

As of May 27, 2022



Pennichuck Corporation PWW Pumpage

4/30/2022 (\$000's)



	Pumpage Data (millions of gallons)												
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Totals
2018	300.940	263.970	284.930	285.380	407.240	512.830	544.480	455.820	395.690	289.960	250.230	264.060	4,255.530
2019	260.370	240.390	269.960	271.300	330.760	391.640	498.650	477.710	417.220	310.770	261.280	266.650	3,996.700
2020	259.710	243.430	264.260	278.920	417.600	597.850	569.160	548.440	420.920	308.680	254.120	260.320	4,423.410
2021	253.700	232.920	256.480	282.210	420.230	514.850	407.890	464.110	389.090	336.650	298.980	306.730	4,163.840
2022	319.760	277.040	303.130	315.450									1,215.380

	Pumpage Data - Budget (millions of gallons)												
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Totals
2022 Budget	257.927	238.913	255.065	277.477	390.630	453.377	524.260	505.357	416.668	320.744	255.210	263.677	4,159.303



Business: Consolidated 4/30/2022 (\$000's)

	YTD									
	Actual vs. Prior and Budget									
	Prior	Char	nge	Actual	Char	nge	Budget			
Revenues:										
Water Utility Operations	\$ 12,714	\$ 2,825	22.2%	\$ 15,539	\$ 18	0.1%	\$ 15,521			
Water Management Services	949	149	15.7%	1,098	89	8.8%	1,009			
Real Estate Operations	-	-	0.0%	-	-	0.0%	-			
Other	4	-	0.0%	4	-	0.0%	4			
Total Revenues	13,667	2,974	21.8%	16,641	107	0.6%	16,534			
Operating Expenses:										
Water Utility Operations	12,556	(364)	-2.9%	12,920	158	1.2%	13,078			
Water Management Services	902	(138)	-15.3%	1,040	(129)	-14.2%	911			
Real Estate Operations	-	-	0.0%	-	-	0.0%	-			
Other	(18)	9	-50.0%	(27)	(4)	-12.9%	(31)			
Total Operating Expenses	13,440	(493)	-3.7%	13,933	25	0.2%	13,958			
PWW Management Fee Allocation	-	-	0.0%	-	-	0.0%	-			
Holding Co. Mgmt. Fee Allocation		-	0.0%		-	0.0%				
Net Operating Expenses	13,440	(493)	-3.7%	13,933	25	0.2%	13,958			
Operating Income (Loss)	227	2,481	1093.0%	2,708	132	5.1%	2,576			
% of Revenue	1.7%			16.3%			15.6%			
Other Income (Expense)	(22)	22	100.0%		-	0.0%	-			
Interest Income	-	-	0.0%	-	-	0.0%	-			
Interest (Expense)	(4,632)	20	0.4%	(4,612)	214	4.4%	(4,826)			
Pre-tax Income (Loss)	(4,427)	2,523	57.0%	(1,904)	346	15.4%	(2,250)			
% of Revenue	-32.4%			-11.4%			-13.6%			
Provision for Income Taxes	(631)	(399)	-63.2%	(232)	(62)	-21.1%	(294)			
Effective Tax Rate %	14.3%			12.2%			13.1%			
Net Income (Loss)	(3,796)	2,124	56.0%	(1,672)	284	14.5%	(1,956)			
EBITDA	3,134	2,565	81.8%	5,699	131	2.4%	5,568			
Add Back: Extraordinary Items		-	0.0%		-	0.0%				
Normalized EBITDA	3,134	2,565	81.8%	5,699	131	2.4%	5,568			
Less: Principal and Interest on External Debt	(4,373)	(1,462)	-33.4%	(5,835)	(504)	-9.5%	(5,331)			
Less: Prinicpal and Interest on Note Payments to City	(2,828)	-	0.0%	(2,828)	-	0.0%	(2,828)			
Net Remainder	(4,067)	1,103	27.1%	(2,964)	(373)	-14.4%	(2,591)			



Pennichuck Corporation Consolidated Balance Sheets

4/30/2022 (\$000's)

		Apı	Apr-22		
<u>ASSETS</u>	De c-21	Actual	Budget		
Land	\$ 5,955	\$ 5,962	\$ 5,956		
Buildings	74,318	74,357	74,925		
Equipment & software	252,326	252,680	247,570		
	332,599	332,999	328,451		
Accumulated depreciation	(87,778)	(90,271)	(90,988)		
	244,821	242,728	237,463		
Work in process	376	860	8,078		
Net Plant and Equipment	245,197	243,588	245,541		
Current Assets:					
Cash	1,493	1,964	2,505		
Restricted cash - 2014 Bond Project Fund	216	-	-		
Restricted cash - 2020 Bond Project Fund	5	5	-		
Restricted cash - 2020 C Bond Project Fund	18	18	-		
Restricted cash - 2021 Bond Project Fund	15	15	-		
Restricted cash - 2022 Bond Project Fund	-	5			
Restricted cash - CIAC	1,037	1,060	-		
Restricted cash -CBFRR RSF	964	553	10,903		
Restricted cash -DSRR 1.0 RSF	1,158	1,928	-		
Restricted cash - MOERR RSF	1,935	1,398	-		
Restricted cash - MOERR	3,833	2,130	-		
Restricted cash -DSRR 1.0	2,422	1,813	-		
Restricted cash -DSRR .1	1,306	1,042	-		
Accounts receivable-billed, net	3,577	4,379	4,264		
Accounts receivable-unbilled, net	6,277	6,467	6,688		
Accounts receivable-other	16	16	141		
Inventory	762	980	752		
Prepaid expenses	506	953	324		
Prepaid property taxes	926	-	258		
Prepaid income taxes		37	148		
Total Current Assets	26,466	24,763	25,983		
Other Assets:					
Acquistion Premium and other	77,599	82,042	80,385		
Total Other Assets	77,599	82,042	80,390		
Total Intercompany Accounts	-	-	-		
TOTAL ASSETS	\$ 349,262	\$ 350,393	\$ 351,914		



Pennichuck Corporation Consolidated Balance Sheets

4/30/2022 (\$000's)

	_	Apr-	22
EQUITY AND LIABILITIES	De c-21	Actual	Budget
Stockholders' Equity:			
Common stock		S –	s –
Paid in capital	30,561	30,561	30,493
Accumulated other comprehensive income	356	458	338
Retained earnings	(34,381)	(36,192)	(35,397)
Treasury stock and other	-	-	-
Total Stockholders' Equity	(3,464)	(5,173)	(4,566)
Long Term Debt:			
Bonds, notes and mortgages	233,265	236,061	238,138
Total Long Term Debt	233,265	236,061	238,138
Current Liabilities:			
Line of credit	-	1,486	-
Fixed Asset Lines of Credit	6,608	757	1,308
Current portion of long term debt	6,607	7,318	7,062
Accounts payable	2,481	1,558	2,306
Deferred revenue watertight	67	95	-
Accrued interest payable	1,341	684	685
Other accrued expenses	1,085	1,364	1,773
Income taxes payable	(21)	(25)	(21)
Customer deposits & other	1,321	1,316	1,370
Total Current Liabilities	19,489	14,553	14,483
Other Liabilities and Deferred Credits:			
Deferred income taxes	14,851	14,701	15,325
Accrued liability pension	12,159	12,303	15,874
Unamortized ITC	371	360	360
Regulatory Liability	9,906	9,902	9,256
Accrued Post Retirement Benefits	4,748	4,831	5,183
Customer Advances	84	84	84
CIAC, net	57,303	57,009	57,307
Other liability: derivative instrument	290	120	319
Other long-term liabilities	260	5,642	151
Total Other Liabilities and Deferred Credits	99,972	104,952	103,859
TOTAL LIABILITIES AND EQUITY	\$ 349,262	\$ 350,393	\$ 351,914



Pennichuck Corporation Consolidated Cash Flow Statements

4/30/22 (\$000's)

	(\$000's)							
	Prior Yr.	Char	nge	YTD	<u>Change</u>		Budget	
Operating Activities:								
Net Income (Loss)	\$ (3,796)	\$ 2,124	56.0%	\$ (1,672)	\$ 284	14.5%	\$ (1,956)	
Adjustments to reconcile net income to net cash provided by operating activities:								
Depreciation and amortization	2,929	64	2.2%	2,993	(90)	-2.9%	3,083	
Amortization of original issue discount	-	-	0.0%	-	-	0.0%	-	
Gain on sale of property, plant and equipment	-	-	0.0%	-	-	0.0%	-	
Gain on forgiveness of long term debt	-	-	0.0%	-	-	0.0%	-	
Amortization of deferred investment tax credits	(11)	-	0.0%	(11)	0	0.1%	(11)	
Provision for deferred income taxes	(621)	400	64.4%	(221)	(412)	-215.6%	191	
Special shareholder distribution	-	-	0.0%	-	-	0.0%	-	
Changes in assets and liabilities:								
(Increase) decrease in accounts receivable and unbilled revenue	1,164	(2,156)	-185.2%	(992)	322	24.5%	(1,314)	
(Increase) decrease in income taxes payable	(43)	43	-100.0%	-	-	0.0%	-	
(Increase) decrease in materials and supplies	(90)	(157)	-174.4%	(247)	(298)	-584.0%	51	
(Increase) decrease in prepaid expenses	941	(500)	-53.1%	441	(369)	-45.6%	810	
(Increase) decrease in deferred charges and other assets	2,251	(977)	-43.4%	1,274	1,555	553.8%	(281)	
Increase (decrease) in accounts payable and accrued expenses	(2,005)	759	37.9%	(1,246)	(1,310)	-2033.3%	64	
Increase (decrease) in other	372	(171)	-46.0%	201	551	157.4%	(350)	
Net cash provided by (used in) operating activities	1,091	(571)	52.3%	520	232	80.6%	288	
Investing activities:								
Purchases of property, plant and equipment, including debt component of AFUDC	(1,772)	818	46.2%	(954)	1,251	56.7%	(2,205)	
Proceeds from sales of property, plant and equipment	-	-	0.0%	-	-	0.0%	-	
(Increase) decrease in restricted cash	-	-	0.0%	-	-	0.0%	-	
Proceeds from sales of land	-	-	0.0%	-	-	0.0%	-	
Net change in deferred land costs		-	0.0%		-	0.0%		
Net cash provided by (used in) investing activities	(1,772)	818	46.2%	(954)	1,251	56.7%	(2,205)	
Financing activities:								
Advances (repayments) on line of credit	(2,561)	(1,804)	70.4%	(4,365)	935	17.6%	(5,300)	
Payments on long term debt	(2,569)	(1,482)	-57.7%	(4,051)	(718)	-21.5%	(3,333)	
Contributions in aid of construction	-	4	0.0%	4	4	0.0%	-	
Proceeds from long-term borrowings	6,370	415	6.5%	6,785	(1,817)	-21.1%	8,602	
Debt issuance costs	(277)	5	-1.8%	(272)	(1,294)	-126.6%	1,022	
Dividends paid	(139)	-	0.0%	(139)	(71)	-103.3%	(68)	
Net cash provided by (used in) financing activities	824	(2,862)	347.3%	(2,038)	(2,961)	-320.8%	923	
Increase (decrease) in cash	143	(2,615)	1828.7%	(2,472)	(1,478)	-148.7%	(994)	
Cash and cash equivalents at beginning of period	9,432	4,971	52.7%	14,403	(0)	0.0%	14,403	
Cash and cash equivalents at end of period	\$ 9,575	2,356	24.6%	\$ 11,931	(1,478)	-11.0%	\$ 13,409	

