

PENNICHUCK CORPORATION

AUDIT, FINANCE AND RISK COMMITTEE  
MINUTES OF NOVEMBER 17, 2020 NON-PUBLIC SESSION

A non-public session of the Audit, Finance and Risk Committee (“Committee”) of the Board of Directors of Pennichuck Corporation (“Company”) was held on Tuesday, November 17, 2020 at 10:25 a.m.

The following persons were in attendance:

Committee Members:	James P. Dore, Chairman C. George Bower H. Scott Flegal Thomas J. Leonard Deborah Novotny
Pennichuck Corporation:	Larry D. Goodhue, Chief Executive Officer Suzanne L. Ansara, Corporate Secretary George Torres, Corporate Controller and Treasurer Carol Ann Howe, Assistant Treasurer Lori Douglas, Accounting Manager

Director Flegal – Potential Conflict of Interest

S. Flegal disclosed that he is counsel for Melanson, the Company’s outside auditors. He indicated that he will recuse himself from any votes involving Melanson. T. Leonard said that he does not believe it to be a problem, but he will take some time to consider whether his being a member of the Audit, Finance and Risk Committee will present a conflict.

There being no further business to discuss in non-public session, the Chairman adjourned the non-public session at 10:33 a.m.

/s/ Suzanne L. Ansara  
Suzanne L. Ansara  
Corporate Secretary